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Performance management practices, employee attitudes and managed performance

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Abstract

Purpose - The purpose of this paper is to establish the relationship between performance management practices, employee attitudes and managed performance.

Design/methodology/approach — Using a disproportionate stratified purposive approach, a sample of 900 employees was drawn from four public universities in Uganda.

Findings – The paper reveals that performance management practices and employee attitudes are crucial for achievement of managed performance in public universities.

Research limitations/implications – This was a cross-sectional study that inherently has common method biases. Such biases could be minimised with replication of the study using a longitudinal study approach that would also unearth all salient issues that could have remained untouched.

Practical implications – The paper emphasises the need for public universities to institutionalise result-oriented relationships and adapt in the external hyper changing environment.

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